

# Humanity in Action



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## From Our President and CEO and Our Chairman of the Board

Dear Friends,

In many ways last year was one of the most tumultuous in recent memory. In December 2010, we lost Bob Macauley, our founder, longtime chairman and our inspiration. (See tribute on page 27.) While Bob will be sorely missed, his legacy will live on in perpetuity, as we remain unrelenting in delivering aid all over the world to souls in desperate need.

Throughout the year there were nonstop disasters, from the devastating earthquake and tsunami in Japan to escalating disease outbreaks in Haiti, and record-breaking tornadoes and flooding here at home. Thanks to your support, we were able to respond to all of these emergencies and others—just as we have been doing for nearly 30 years. All the while we continued our ongoing aid programs, delivering critically needed medicines and supplies to the world's poorest countries.

In total, AmeriCares provided \$661 million in vital aid and relief in 2011. Once again, the U.S. was our top aid recipient, with more than \$150 million delivered in prescription and over-the-counter medicines, free medical care for the uninsured and disaster aid.

The stories and photographs on the following pages offer just a glimpse of the millions of lives we touched in 95 countries this past year. Thanks to the unwavering support of our donors, AmeriCares is extending a helping hand to people in need, wherever they are, whenever they need it. Thank you for allowing us to make a difference.

Sincerely,



Curtis R. Welling  
President and CEO



C. Dean Maglaris  
Chairman of the Board



A photograph of a person wearing a red and white striped shirt, standing in a room with white tiled walls and a window. The person is partially visible on the right side of the frame. A blue banner is overlaid on the bottom half of the image, containing white text.

We are passionate.  
We are humanitarians.



At times of epic disaster, civil conflict or daily struggle, AmeriCares is there to help. We respond quickly and stay as long as necessary to restore health and hope, right here at home or wherever there are people in need across the globe.



We take action.  
We deliver.

Ameri



AmeriCares acts fast at times of crisis with a relentless drive and proven ability to get things done. And our efficient practices mean more aid goes to people who need our help.









## Global Medical Assistance

AmeriCares mission of helping people lead longer, healthier lives is fully realized through our ongoing Global Medical Assistance. Each and every day, in every corner of the planet, AmeriCares reaches people struggling to survive with deliveries of donated medicines and medical supplies to more than 2,500 hospitals and clinics. This work is often difficult and largely unheralded, and it is impossible to put a price tag on the millions of lives saved thanks to the commitment of AmeriCares, our partners and donors. But the value of this assistance is priceless to those in need. In 2011, AmeriCares continued to expand our global medical reach across Asia, Africa and Latin America.

### India

AmeriCares India delivered \$1.4 million worth of free medical assistance to over 40 partners in 20 Indian states. These numbers, while impressive, tell only part of the story. To really address health care needs in India, it's important to meet the people where they live, and in India this is often in slum communities. Thus, AmeriCares began, in January 2011, to dispatch a mobile medical van into the slums of Mumbai, and six days per week provides free treatment to more than 100 patients per day. For most patients, this is the only time they will ever see a doctor. With donor support, we hope, in this next year, to expand the program to three vans to better serve this vulnerable and disenfranchised population.

### Latin America

In Latin America, chronic diseases, such as cancer and diabetes, are surpassing communicable diseases, such as TB, as the leading causes of illness and death. AmeriCares is responding to changing disease patterns through the products we deliver to the region. Last year our shipments to nine Latin American and Caribbean countries totaled \$168 million, supporting more than 185 hospitals and 480 clinics with products from 115 donors. And the AmeriCares Family Clinic in El Salvador continues to thrive, treating 42,547 patients this year.



### Humanity in Action

## AmeriCares Launches Partnership with Afghan Hospital

With our new partner American Medical Overseas Relief (AMOR), this year AmeriCares began providing medicines, supplies and XANGO Meal Packs to Afshar Hospital in Afghanistan. Located just outside of Kabul, where previously there was no health care available, Afshar Hospital opened in 2009 and now serves 3,000 patients per month. Onsite, practitioners offer primary care, newborn care, obstetrics, pediatrics and other clinical services. Offsite, they provide medical care at nearby orphanages and shelters for street children and at a sister clinic in the poorest inner-city slum area of Kabul. The work is directed by AMOR's Dr. Mark Scoffield, a U.S.-trained orthopedic surgeon who divides his time between Kabul and California. The hospital, however, is operated by local physicians, nurses and support staff, providing employment and strengthening medical capacity. In fact, the hospital offers one of the only residency programs in Afghanistan, providing three years of formal medical training to men and women training as primary care physicians.

### Eurasia

Countries in Eurasia are experiencing a precipitous rise in non-communicable diseases, with heart disease alone responsible for many deaths. AmeriCares is responding to this pressing issue with increased shipments of medications to control cardiovascular disease, including medicines from the Merck-sponsored Central Asia Cardiovascular Disease Initiative. We also support other special initiatives in Eurasia for premature newborns, children suffering from hemophilia, HIV-positive women, and disabled patients. In total last year, AmeriCares delivered \$43 million in humanitarian assistance to our health care partners in Afghanistan, Armenia, Kosovo, Moldova, Romania and Uzbekistan.

### Asia

Both infectious and non-infectious diseases continue to pose public health threats across Asia. AmeriCares responded to the region's health needs in 2011 by delivering \$25 million in aid to more than 140 hospitals and clinics in seven countries. Our Asia programs focused on helping patients suffering from hepatitis C, thyroid disease and malnutrition. A comprehensive, six-year breast cancer program in Cambodia is helping to build local capacity in patient screening, early diagnosis and treatment, as well as surgical and nursing skills and community awareness.

### Sub-Saharan Africa

AmeriCares commitment to Sub-Saharan Africa continues to grow and our partner relationships deepen in response to the significant health care needs of the people in this region. In 2011, we delivered \$144 million in medical assistance to 17 African countries. Among the initiatives we support are health worker safety in Tanzania, the Strengthening African Hospitals Program in Ghana and Eritrea,



blindness prevention in Ethiopia and Uganda and maternal health programs in Ghana, Malawi and Tanzania. Last year we launched a Neonatal Survival Program targeting infant mortality in Ghana and provided essential medicines to clinics in three regions of Darfur to treat internally displaced people.

#### Middle East and North Africa

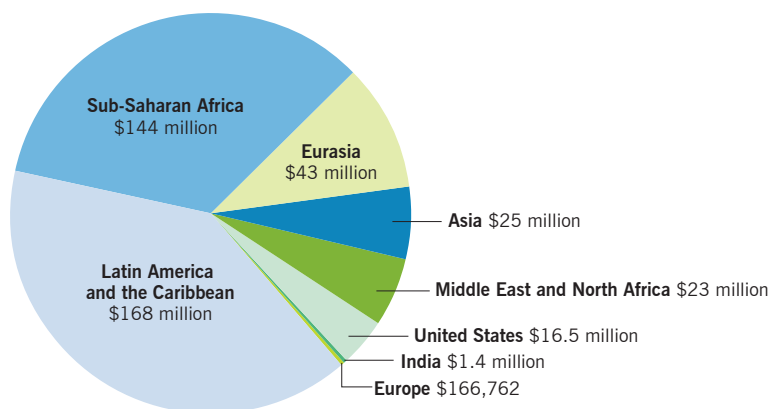
The Middle East and North Africa received \$23 million in medical assistance last year, with aid reaching patients at more than 37 hospitals and 183 primary care clinics in the region. We delivered assistance through our partners to five countries and territories, including Iraq, where last year two AmeriCares air shipments containing critically needed medicines, including cancer treatments, were distributed by the Kurdistan Ministry of Health. We also successfully implemented a Handicap Mobility Program with a first time delivery of prosthetic arms and 550 wheelchairs from a new donor, as well as an increase in the quantity of orthopedic supplies delivered to Iraq.

#### Humanity in Action

### Transforming Women's Lives in Tanzania

Through the Obstetric Fistula Repair Initiative at Bugando Medical Center (BMC) in Tanzania, AmeriCares, in partnership with Ethicon, a Johnson & Johnson company, is helping to improve the quality of life for hundreds of women each year. Obstetric fistula is a severe condition that develops during prolonged labor without proper medical attention. The stigma and shame associated with this condition leaves many women isolated and depressed. Fortunately, surgery successfully corrects nearly 90 percent of fistulas. Surgeons at BMC perform over 200 fistula repairs every year. All treatment and care at BMC is free to fistula patients. Patients also receive literacy and job skills training, as well as transportation to and from the hospital.

\$421 Million in Global Medical Assistance by Region







## Emergency Response

In 2011, AmeriCares delivered on its commitment to respond to natural and man-made emergencies, wherever they may occur. With the help of our partners and donors, we made a real difference in the lives of residents of Joplin, Missouri and people living in the areas most heavily affected by the Japan earthquake and tsunami. In total, AmeriCares aided survivors of 26 disasters, large and small, in 17 countries, distributing \$28 million in health-related relief. The organization also continued to help communities rebuild in the wake of major disasters that devastated Haiti, Chile and Sri Lanka in previous years.

### Japan

A powerful 9.0-magnitude earthquake hit Japan on March 11 unleashing massive tsunami waves that crashed into Japan's northeastern coast of Honshu, the largest and main island of Japan, resulting in widespread damage and destruction. The Japanese government reported 23,769 people dead or missing, with over 65 percent of casualties in people older than 60. The disaster also set off a chain of events at the Fukushima Daiichi Power Plant and a state of nuclear emergency. AmeriCares responded immediately through coordination of local donations of hygiene items and water for evacuees and displaced victims, an airlift of 34,000 pounds of critical medicines to the Tohoku University Hospital for distribution to mobile medical teams and a flash grants program to support local organizations' relief efforts in the immediate aftermath of the emergency. AmeriCares opened an office in Sendai, Japan in August 2011 and established a long-term recovery initiative focusing on the restoration of health care services, support for psychosocial and mental health programs, and rehabilitation of health facilities.



## Humanity in Action

### AmeriCares Helps Expand Hospital in Sri Lanka

Progress continued on the construction of an 83,000 square foot addition to the District General Hospital of Trincomalee, which serves a population of 485,000 in eastern Sri Lanka. The hospital, established in 1935, was affected by the December 2004 tsunami and, to this day, continues to serve thousands of survivors. The new facilities will add 250 beds, operating rooms, x-ray rooms, a laboratory complex, special care baby unit, and several specialty units, upgrading current services and expanding access for the local population. The new addition is expected to open in early 2012.

## Haiti

Since the devastating 7.0-magnitude earthquake that struck Haiti on January 12, 2010, AmeriCares has delivered and distributed more than \$48 million in medical assistance to over 100 health care providers, hospitals and clinics, including Haitian community organizations and international aid organizations. During 2011, AmeriCares Haiti provided \$19 million in aid to help restore and increase access to health care in the post-emergency recovery period. We have also responded to new emergencies in Haiti, including a recent cholera outbreak that has resulted in more than 6,000 deaths. Working closely with the Ministry of Health, and corporate donors Baxter and Hospira, AmeriCares became a primary supplier of IV solutions for cholera treatment facilities in Haiti and has shipped more than \$4 million of medicines and supplies to treat and prevent cholera through our Haiti partnership network.

## Latin America

Last year, AmeriCares delivered medical assistance to five Latin American countries in response to a dengue fever outbreak and flooding, the most severe of which displaced 1.5 million Colombians from their homes. Facing the country's worst flood in 40 years, AmeriCares sent six medical aid shipments to long-standing partners and funded medical brigades, psychological counseling and case management for 26,000 people affected by the disaster. In addition, we continue to support the recovery and restoration of Chile's health system following the devastating 2010 earthquake and tsunami. In 2011, we purchased \$400,000 of essential equipment for 12 damaged hospitals in Chile's Maule and Nuble regions and committed funds to rehabilitate four mental health centers.



### North Africa

In late February 2011, what started as an uprising in Libya erupted into armed conflict between demonstrators-turned-rebels and forces loyal to Muammar Gaddafi. As hundreds of thousands of refugees fled into neighboring countries, AmeriCares delivered over 100,000 course treatments of medicines plus supplies, so that doctors and nurses remaining behind could continue to save lives in struggling hospitals and organizations could provide care in refugee camps along the Egypt border.

### Sub-Saharan Africa

AmeriCares responded to a variety of emergencies in Africa in 2011, including civil unrest in Nigeria and a fuel tanker explosion in the Democratic Republic of Congo, and provided on-going post-emergency support to Sudan.



### Countries Where AmeriCares Responded to Emergencies in 2011

Colombia	Honduras	Japan	Philippines
Democratic Republic of Congo	India	Libya	Sri Lanka
Guatemala	Indonesia	Mexico	Sudan
Haiti	Jamaica	Nigeria	United States
		Pakistan	

### Humanity in Action

## Aiding Flood Survivors in Pakistan

Severe monsoon flooding that began in August 2010 affected 20 million people in Pakistan and damaged health care facilities. AmeriCares responded by launching an 18-month relief and reconstruction effort beginning with the delivery of medicines and supplies for rural clinics and mobile medical teams treating survivors. To restore longer-term health services, we helped local organizations rehabilitate six remote clinics that provide 220,000 patient visits annually. And through the winter and spring, we continued to distribute blankets, hygiene kits, bed nets and cook sets to 6,000 people still living in tents months after the disaster.







## Medical Outreach Program

“The hospital pharmacist smiled and cheered out loud as I brought in a suitcase full of much-needed medical supplies, brought to Haiti with love from AmeriCares.”

Holly Hong, Physician Assistant

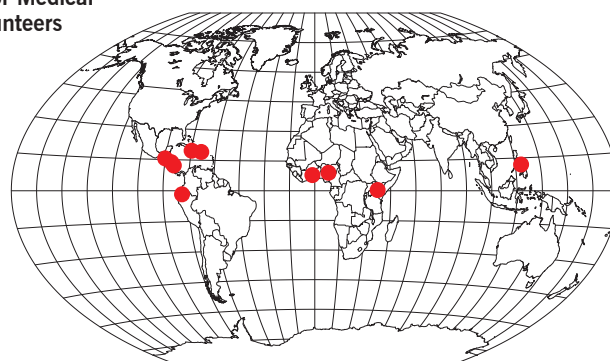
From removing blinding childhood cataracts in Zambia to providing lifesaving surgery for young patients with congenital heart defects in Russia, AmeriCares Medical Outreach Program is supporting medical professionals saving lives and restoring health all over the globe. Strategic product donations, by donors such as Abbott and Covidien, ensure that the program is able to place medicines and supplies directly into the hands of doctors and nurses traveling overseas as volunteers to provide primary care services and surgeries for children and adults in desperate need.

In 2011, the program supplied \$43 million in medicines and supplies to U.S.-licensed doctors and nurses going on 1,071 trips to 79 countries. Physicians received anesthesia for surgeries, skin grafting equipment to repair severe burns, antibiotics that cure infections, vitamins for malnourished children and adults, as well as surgical packs donated by Cardinal Health, among many other essential products.

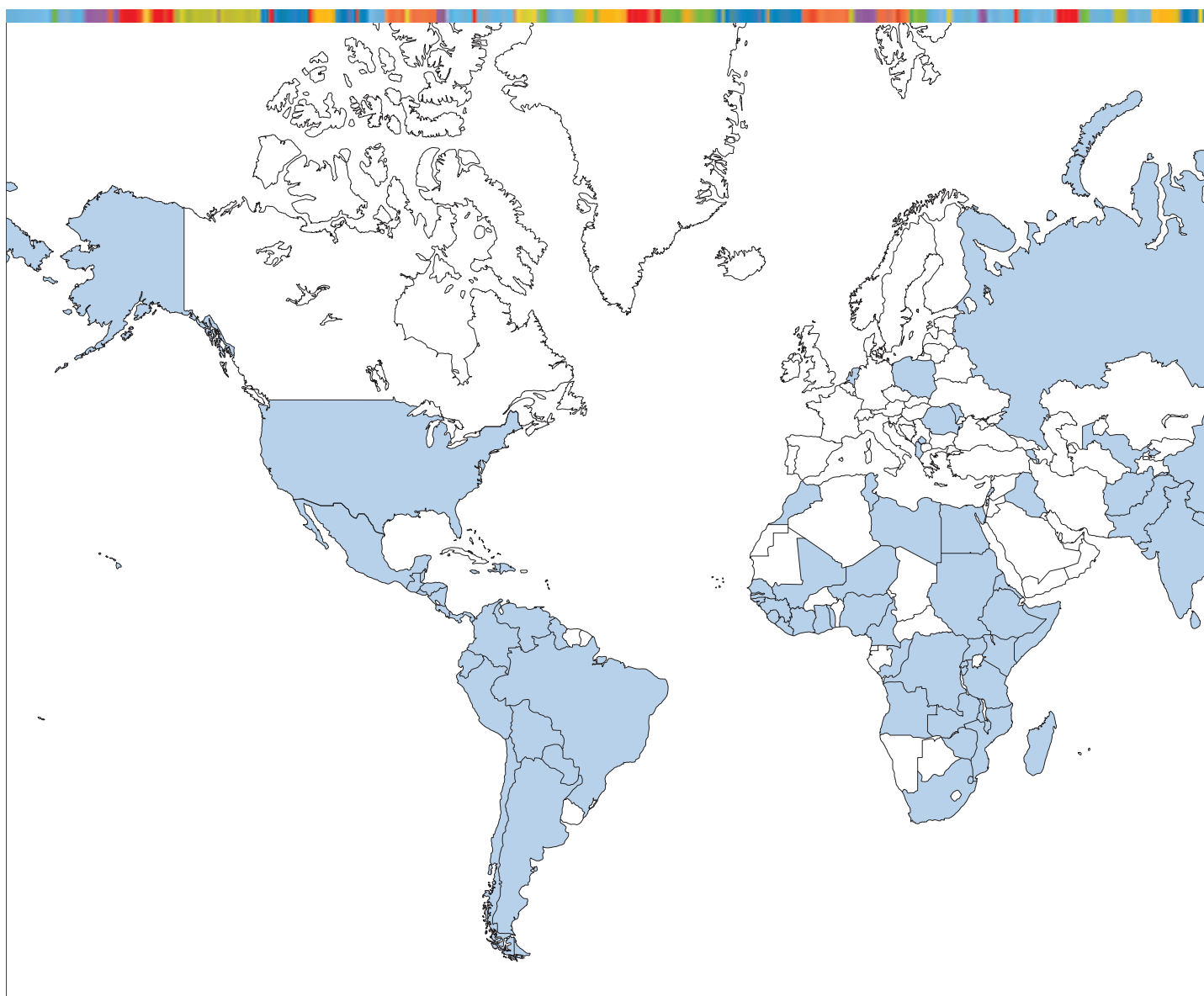
In the U.S., Zimmer, Inc., one of the program’s major donors, supplies orthopedic products to surgeons throughout the country providing charitable care. In 2011, the program supported 46 surgeries in 18 states for patients unable to afford the procedures.

### Top Ten Destinations for Medical Outreach Program Volunteers

- Haiti
- Honduras
- Philippines
- Guatemala
- Dominican Republic
- Nigeria
- Kenya
- Ghana
- Nicaragua
- Ecuador



AmeriCares restores health and saves lives by delivering medicines, medical supplies and humanitarian aid to people in need around the world and across the United States.





## Countries Receiving Aid in 2011

Afghanistan	Eritrea	Mali	Russia
Albania	Ethiopia	Mexico	Rwanda
Angola	Gambia	Micronesia	Senegal
Argentina	Ghana	Moldova	Sierra Leone
Armenia	Grenada	Mongolia	Solomon Islands
Bangladesh	Guatemala	Morocco	Somalia
Belize	Guinea	Mozambique	South Africa
Bhutan	Guinea-Bissau	Myanmar	Sri Lanka
Bolivia	Guyana	Nepal	St. Lucia
Brazil	Haiti	Netherlands	St. Vincent
Burundi	Honduras	Nicaragua	Sudan
Cambodia	India	Niger	Swaziland
Cameroon	Indonesia	Nigeria	Tanzania
Chile	Iraq	North Korea	Thailand
China	Ivory Coast	Pakistan	Togo
Colombia	Jamaica	Palestinian Territories	Trinidad
Congo	Japan	Panama	Tunisia
Costa Rica	Kenya	Papua New Guinea	Uganda
Democratic Republic of Congo	Kosovo	Paraguay	United States
Dominican Republic	Laos	Peru	Uzbekistan
Ecuador	Lebanon	Philippines	Venezuela
Egypt	Liberia	Poland	Vietnam
El Salvador	Libya	Romania	Zambia
	Madagascar		Zimbabwe
	Malawi		





## U.S. Medical Assistance

Charity begins at home, an adage AmeriCares takes very much to heart. The United States received the greatest assistance among all 95 countries in which we worked in 2011. This represents more than \$150 million in aid delivered to help people struggling to access health care, requiring help obtaining necessary medicines and recovering from natural disasters such as floods and tornadoes.

The lingering effect of the recession has led to unexpected challenges for many in the U.S. The unemployed are facing loss of insurance coverage and low-income families are finding it harder than ever to access health care services. This is where AmeriCares comes in—offering health and hope for those in economic crisis.

In 2011, we expanded our network of safety net clinics receiving medical donations to 396 clinics in 43 states. We also increased the volume and diversity of medical donations from U.S. pharmaceutical companies such as AstraZeneca, which allowed us to focus on continuity of care for patients suffering from chronic disease.

Through our Patient Assistance Program, we filled prescriptions valued at \$135 million for more than 100,000 patients in all 50 states. These medicines treat many chronic conditions such as diabetes, hypertension and arthritis, as well as certain cancers and respiratory illnesses. We also increased donations of orthopedic devices to enable charitable surgeries for uninsured Americans to restore their mobility and reduce pain.



## Humanity in Action

### AmeriCares Publishes Groundbreaking Free Clinics Report

In July, AmeriCares published the report, “Addressing Resource Gaps in the U.S. Health Care Safety Net: An Assessment of the Free Clinic Network,” which found health care clinics providing free services to the needy are experiencing a dramatic increase in patient visits. Of the more than 300 free clinics surveyed for the report, many have been forced, for the first time, to turn away eligible patients because they cannot keep up with demand. According to the AmeriCares findings, 89 percent of free clinics nationally have seen a rise in patient visits within the past three years, and more than half (56 percent) have been forced to turn away eligible patients due to resource constraints such as limited medical and support staff, expensive lab tests and medications, inadequate facility space, and declining financial revenue. AmeriCares also found that the number of visits per patient has risen, largely due to the increase in chronic diseases. The report, funded by a grant from the GE Foundation, received widespread print and broadcast media attention.

The past year will long be remembered for an array of natural disasters—from massive flooding of the Mississippi River to devastating tornadoes in the South and Midwest to widespread wildfires in Texas.

When the single deadliest U.S. twister in over 60 years ripped through Joplin, Missouri in May, claiming 140 lives and damaging 8,000 structures—including the city’s main hospital—AmeriCares was on the scene almost immediately. We rushed chronic care medicines to partner clinics treating the injured, as well as tetanus vaccines from Merck, insulin donated by Novo Nordisk and bottled water. AmeriCares also provided temporary facilities for the storage and distribution of relief supplies and awarded nearly \$20,000 to Access Family Clinic to increase their cold chain capacity and enable mobile medical care.

AmeriCares also provided medicines and hygiene supplies to partner clinics providing care to disaster survivors in Arkansas, Alabama, Mississippi, North Carolina, Tennessee and elsewhere, and through a partnership with Nestlé Waters North America, provided over 1 million bottles of water for distribution at emergency shelters in areas impacted by disasters throughout the U.S., including Hurricane Irene. In addition, AmeriCares awarded \$60,000 in grants to restore health services disrupted by disasters and continues to support a mental health initiative for Gulf Coast residents impacted by the BP oil spill. In all, AmeriCares provided more than \$2 million to assist communities affected by seven distinct disasters in 13 states.









“The clinic has been a godsend. Every time I go in, I tell the nurses I don’t know where I would be without them.”

**Patricia, Danbury clinic patient**

## AmeriCares Free Clinics

Despite Connecticut’s status as one of the wealthiest states in the nation, one in ten residents remains uninsured. Many of these hard-working men and women suffer from chronic health problems such as diabetes and hypertension that, left untreated, increase their risk of a heart attack, stroke or other medical emergency. They can’t afford the doctor visits and medications they need to keep them out of the emergency room. That’s why we have the AmeriCares Free Clinics in Bridgeport, Danbury and Norwalk to keep them healthy.

The staff and volunteers at our three clinics provided over 10,000 consultations last year for nearly 3,000 low-income children and adults. In 2011, our patients received medical services valued at \$5.8 million.

We are able to provide primary and specialty care services, medications and diagnostic and laboratory testing—all at no cost to patients—thanks to the generosity of our donors, more than 300 volunteers and dedicated partners including Bridgeport, Danbury and Norwalk hospitals, St. Vincent’s Medical Center, Boehringer Ingelheim Pharmaceuticals, Inc., OdysseyRe and Quest Diagnostics.

Since 1994, AmeriCares Free Clinics patients have received nearly \$38 million worth of free medical care.

More than 1,000 new  
patients were treated in 2011.

# Financial Information



AmeriCares ended Fiscal Year 2011 with a strong balance sheet that leaves us well positioned to continue the ongoing medical aid deliveries and emergency responses that have been our hallmark for nearly 30 years.

Both gift-in-kind donations of medicines and relief supplies and cash donations remained stable in FY 2011. We received \$626 million in donated products this past year, including critically needed medicines for patients with cardiovascular disease, diabetes, HIV/AIDs, hemophilia and other serious medical conditions. These donations helped us provide \$661 million in aid to more than 2,500 hospitals, clinics and community health programs in 95 countries.

Our financial donors were particularly generous following the March 2011 Japan earthquake and tsunami. AmeriCares raised \$8 million for the relief efforts, which we plan to spend over the next three years helping to restore health care services in the impact zone.

While our financial standing remains strong, we never take it for granted. In FY 2011 the Finance Committee of the Board of Directors rewrote our investment policy, reflecting more conservative principal preservation goals. We continue to implement tight financial controls and pride ourselves on efficiency. We know that it is only by carefully managing the resources entrusted to us by our donors that we will realize our vision to help many more people live longer, healthier lives.

Sincerely,

A handwritten signature in black ink that reads 'Katherine A. Sears'.

Katherine A. Sears  
Senior Vice President, Finance and Technology  
AmeriCares Foundation



**AmeriCares Foundation, Inc. and Affiliate**  
**Consolidated Statement of Activities**  
 For the year ended June 30, 2011

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2011
<b>Support and revenue</b>				
<b>Public support</b>				
Cash contributions	\$ 20,360,187	\$ 17,459,140	\$ —	\$ 37,819,327
Securities contributions	537,514	59,776	—	597,290
Donated medical and disaster supplies	355,088,750	270,988,818	—	626,077,568
Contributed services, facilities and other	4,792,863	—	—	4,792,863
Net assets released from restrictions	306,133,577	(306,133,577)	—	—
<b>Total public support</b>	<b>686,912,891</b>	<b>(17,625,843)</b>	<b>—</b>	<b>669,287,048</b>
<b>Revenue</b>				
Interest and dividend income	975,401	113,950	—	1,089,351
Net realized loss on investments	(642,944)	—	—	(642,944)
Net unrealized gain in fair value of investments	838,814	—	—	838,814
Other revenue	715,837	—	—	715,837
Change in value of split-interest agreements	(121,645)	31,173	419,991	329,519
<b>Total revenue</b>	<b>1,765,463</b>	<b>145,123</b>	<b>419,991</b>	<b>2,330,577</b>
<b>Total support and revenue</b>	<b>688,678,354</b>	<b>(17,480,720)</b>	<b>419,991</b>	<b>671,617,625</b>
<b>Expenses</b>				
<b>Program services</b> —grants, awards and program related expenses	661,410,007	—	—	661,410,007
<b>Supporting services</b>				
Management and general	3,079,229	—	—	3,079,229
Fundraising	7,813,686	—	—	7,813,686
<b>Total supporting services</b>	<b>10,892,915</b>	<b>—</b>	<b>—</b>	<b>10,892,915</b>
<b>Total expenses</b>	<b>672,302,922</b>	<b>—</b>	<b>—</b>	<b>672,302,922</b>
<b>Changes in net assets</b>	<b>16,375,432</b>	<b>(17,480,720)</b>	<b>419,991</b>	<b>(685,297)</b>
<b>Net assets, beginning of year</b>	<b>85,525,149</b>	<b>61,742,437</b>	<b>4,177,379</b>	<b>151,444,965</b>
<b>Net assets, end of year</b>	<b>\$101,900,581</b>	<b>\$ 44,261,717</b>	<b>\$ 4,597,370</b>	<b>\$ 150,759,668</b>

# Leadership



## Board of Directors

**Alma Jane Macauley**  
Co-Founder & Vice-Chairman,  
AmeriCares

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Chairman, AmeriCares; CEO,  
Cytogel Pharma, LLC

**Curtis R. Welling**  
President & CEO, AmeriCares

**Elizabeth Peale Allen**  
Chairman of the Board, Guideposts

**Carol B. Bauer**  
Former Chairman, Board of Trustees,  
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MetLife, Inc.

**John L. Kelly**  
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Vice Chairman (Ret.) Grief

**Rev. Dr. Paul L. Kindschi**  
First Presbyterian Church  
of Tequesta, FL

**Stuart H.Q. Quan, M.D.**  
Memorial Sloan-Kettering Cancer  
Center (Ret.)

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Honorary Chairman

**Barbara Bush**  
Ambassador-at-Large

**Gordon J. Humphrey**  
United States Senate (1979-1990)

**James Earl Jones**  
Horatio Productions

**Virginia A. Kamsky**  
CEO & Founder, Kamsky  
Associates, Inc.

**Peter S. Lynch**  
Vice Chairman, Fidelity Management  
& Research Corp.

**J. Richard Munro**  
Chairman and CEO (Ret.),  
Time Warner, Inc.

**Howard J. Rubenstein**  
President, Rubenstein Associates

**Teresa I. Tarnowski**  
AmeriCares Project Director  
(1982-1996)

**Elie Wiesel**  
1986 Nobel Peace Prize

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Managing Member, Nor'East  
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Holding Company; Vice Chairman  
& Director, Swisher International

**William B. Buchanan, Jr.**  
CEO, Lazard Capital Markets

**Elizabeth R. Chandler**  
Partner, ALKeMi LLC

**Jay Chandler**  
Formerly Bank of America  
Merrill Lynch

**Patrick J. Durkin**  
Managing Director, Barclays Capital

**Joseph A. Garofoli**  
Partner, ROC Global Securities LLC

**William K. Judice**

**William Laverack**  
Chairman and CEO, Laverack  
Capital Partners

**Tracy L. Merrill**  
President, Half Moon Foundation

**Michael R. Parker**  
President, Parker Global  
Strategies, LLC

**Cary Potter**  
Director, KeyBanc Capital Markets

**Paul Reilly**  
Head of Central Region, Bank  
of America Merrill Lynch

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Columbia University Medical Center

**Frank Bia, M.D.**  
AmeriCares Medical Director

**John Booss, M.D.**  
Yale University School of Medicine

**Jason Brandt, M.D.**  
Baxter Healthcare Corporation

**Robert Bristow, M.D.**  
Columbia University College  
of Physicians and Surgeons

**Kurt A. Brown, M.D.**  
AstraZeneca LP

**Arnold W. Cohen, M.D.**  
Albert Einstein Medical Center/  
Jefferson Medical College

**Edward V. Craig, M.D.**  
Hospital for Special Surgery,  
Weill-Cornell Medical Center

**Thomas P. Duffy, M.D.**  
Yale University School of Medicine

**David Durack, M.D.**  
BD (Becton, Dickinson and Co.)

**Philip Fischer, M.D.**  
Mayo Clinic College of Medicine

**Randall Flick, M.D.**  
Mayo Clinic College of Medicine

**Lisa Hilmi, RN, MPH**  
University of Pennsylvania/Franklin  
Square Hospital Center,  
Baltimore, Md.

**Silvio Inzucchi, M.D.**  
Yale University School of Medicine

**Haren Joshi, M.D.**  
Director, Shamalaji Hospital  
and Emergency Services,  
Ahmedabad, India

**Paul Kirwin, M.D.**  
Yale University School of Medicine

**Suzanne Lagarde, M.D.**  
Yale University School of Medicine

**Craig Landau, M.D.**  
Purdue Pharma

**Amy Liebeskind, M.D.**  
Park Avenue Radiologists,  
New York, N.Y.

**George Little, M.D.**  
Dartmouth-Hitchcock  
Medical Center

**Kavita Mariwalla, M.D.**  
Yale University School of Medicine

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## In Tribute to Bob Macauley

1923-2010

This past year, AmeriCares lost our good friend and founder Bob Macauley, who passed away on December 26, 2010. Bob was an inspiration to us all with his unwavering commitment to helping others in need.

When it came to delivering lifesaving aid, he never wasted a moment—bold and decisive, he rarely took “no” for an answer. He focused on helping one person at a time, and ended up helping millions of people all over the world.

Bob founded AmeriCares in 1982 and through his vision and leadership the organization has grown to become one of the largest private health care charities in the world, delivering more than \$10 billion in medicines and humanitarian aid to people in 147 countries.

Bob’s guiding principle was that anyone can truly make a difference in saving lives by helping one person at a time. Bob loved to tell the “Starfish Story” about the little boy who made a difference saving starfish that washed up on a beach—one starfish at a time. This story was more than just Bob’s favorite to tell—it became the hallmark of AmeriCares work.

“It says so much of what I believe,” Bob once said. “We can’t solve all the problems in the world. Nobody can. Only God can do that. But it does not absolve us from the responsibility of solving the ones we can. Like the boy in the story, we can all make a difference.”

While we greatly miss Bob, AmeriCares will honor his memory by continuing his legacy of caring for people in desperate need, by delivering help and hope around the world, one life at a time.

**AmeriCares is proud to be a member of the following professional organizations:**

Clinton Global Initiative  
Consumer Healthcare Products Association  
Global Health Council  
Global Impact  
Health Distribution Management Association  
Healthcare Industry Distributors Association  
InterAction  
National Association of Chain Drug Stores  
National Association of Free Clinics  
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