



AmeriCares

2012 ANNUAL REPORT



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From Our President and CEO and Our Chairman of the Board



Curtis R. Welling
President and CEO



C. Dean Maglaris
Chairman of the Board

Dear Friends,

Thirty years ago, AmeriCares was founded with a mission that still drives us today — to save lives and restore health with donations of crucial medicines and supplies in times of disaster, daily struggle or civil conflict.

We are proud to report that in fiscal year 2012, we delivered enough medicine to treat 15 million people in 94 countries. Each dose of medicine is delivered to the hand of a person in need, changing his or her life in ways we cannot measure. Whether to help a farmer battling cholera or a merchant desperate to control diabetes, our medicines are often the only hope for a life without suffering — or even a life at all.

Over 30 years, we've grown and changed the ways we improve the health of the people we help. Of course, we continue to respond to disasters: We were on the ground after 24 emergencies in 18 countries last year with lifesaving medicines. But increasingly we also act ahead of disasters, pre-positioning medical supplies where seasonal storms and floods put people at risk. We have long-standing relationships with partners all over the world and we are able to develop innovative solutions to meet their needs. Now our aid strengthens local health care providers in struggling communities every day, saving lives, improving health and delivering hope.

In this milestone anniversary year, we are proud of the work we have done, the relationships we've cultivated and the expertise we've developed. We are confident that, in the decades to come, we will continue to expand our work and build on our mission.

The following pages provide just a glimpse of the many lives we've touched this past year. Thanks to the generous support of our donors, AmeriCares is giving more people the opportunity to live healthy, productive lives. Thank you for allowing us to make a difference.

Sincerely,

A handwritten signature in black ink, appearing to read "C. Welling".

Curtis R. Welling
President and CEO

A handwritten signature in black ink, appearing to read "C. Maglaris".

C. Dean Maglaris
Chairman of the Board

Cover: Makenzi Douze, M.D., attends to a young patient recovering from malnutrition at the St. Boniface Haiti Foundation Hospital in Fond-des-Blanc, Haiti. AmeriCares supports the hospital with medicines and supplies, including nutritional supplements. Dr. Douze and photographer Jemps Civil traveled to visit St. Boniface and other partners as employees of AmeriCares Haiti.



2012

**READY TO
DELIVER HEALTH AROUND
THE WORLD**

MEDICINE

to treat 15 million people
in 94 countries

MEDICAL SUPPLIES

to help diagnose and treat
20 million people

DELIVERED EVERY DAY

10 shipments a day
by air, sea and road
3,655 total shipments

SAVING LIVES IN DISASTERS

24 emergencies in
18 countries
delivering medicine for
1.8 million people

PROVIDING PRIMARY CARE FOR

100,000 people

**STRENGTHENING LOCAL
HEALTH CARE**

\$3.9 million in recovery grants

**EMPOWERING MEDICAL
VOLUNTEERS**

from 781 organizations
on 1,054 trips
to 83 countries

MAKING HOSPITALS SAFER

vaccinating 1,700 doctors and nurses

AmeriCares is ready.

For 30 years, AmeriCares has delivered medicines and medical supplies around the world, wherever people need them.

Our global network of more than 3,000 hospitals, clinics and community health centers tell us what they need. Our staff ensures that we deliver the highest-quality medicines in ways that will help today and for years to come.

Three decades and more than 300 disasters have taught us how to help people in a health crisis. We can provide what's needed to beat an epidemic, protect health after a hurricane or save the life of a mother sickened with cholera in a remote village.

Every day, AmeriCares is ready. That's why, in the coming years, we will help millions more people live longer, healthier lives.





Emergency Response

Enough medicine for
1.8 million
survivors

READY TO

Save lives when disaster strikes



Now in our 31st year of delivering emergency aid, AmeriCares has the medical and logistical expertise to save lives in the most dire situations. Our worldwide network of more than 3,000 hospitals and clinics quickly tells us what survivors need.

In 2012, our Emergency Response team sent crucial medicines and supplies to 24 disasters in 18 countries.

Help for one young mother

When Zahra, a 29-year-old mother of three living in the Margaga refugee settlement in Somalia, developed a skin infection, she visited the settlement's medical clinic. Knowing that such infections are a problem in temporary housing settlements, we included drugs for Zahra's condition in our emergency delivery of 179,000 medical treatments. Zahra was treated successfully. Our delivery also included supplemental meals and water purification tablets to prevent deadly diarrheal diseases.



6.4 million
medical supplies



\$1 million
in direct grants



\$9.3 million
total value



2012 MAJOR DISASTERS

U.S.: After nearly 100 destructive tornadoes swept through the Midwest last February and March, we rushed medicines, bottled water and cleanup supplies to four states, working with partners to reach isolated survivors in rural areas. We also gave more than \$100,000 in emergency grants to local health care providers so they could manage the sudden increased demand for health care and services.

Horn of Africa: When drought and famine ravaged regions of Djibouti, Ethiopia, Kenya and Somalia, AmeriCares mounted a comprehensive plan to protect the health of tens of thousands of people. Our aid included supplemental meals and medicines. To prevent the spread of disease, we donated enough Proctor & Gamble Purifier of Water packets to provide 34,400 people with a two-month supply of clean drinking water. We continue to work in the area, strengthening health care resources.

2012 DISASTER RESPONSES

Civil strife: Cote d'Ivoire, Kenya, Somalia, Syria (refugees in Turkey)

Drought: United States (Oklahoma)

Drought-related famine: Ethiopia, Kenya, Somalia

Earthquake: Turkey (through a volunteer doctor)

Epidemics: Somalia (cholera), United States (Washington — whooping cough)

Hurricanes, storms and floods: Cambodia, Colombia, El Salvador, Guatemala, Honduras, India, Japan, Nicaragua, North Korea, Pakistan, Philippines, United States (Minnesota, New York, North Carolina, Pennsylvania, Vermont, Virginia), Vietnam

Tornadoes: United States (Indiana, Kansas, Kentucky, Oklahoma)

Wildfires: United States (Colorado, Texas)

Relief for a community

"Everything started crashing around us," said Elizabeth Kingsboro, describing the night when a tornado lifted her trailer home off its foundation and dropped it in a nearby field in Magoffin County, Kentucky. "It was just a nightmare." The 2012 late-winter twisters killed 52 people and left hundreds of families homeless in the Midwest.

AmeriCares sent first aid, bottled water and hygiene items — all crucial for families living in shelters or homes without power. Moving to another trailer, Elizabeth was thankful for the supplies. "Without the bottled water coming in, people would die," said one emergency responder who was distributing AmeriCares humanitarian aid. "It's that essential."

Recovery Aid

READY TO

Rebuild Stronger

To help communities recover from trauma and loss after a disaster, AmeriCares works in affected areas for months — even years — to restore and strengthen local health services.

In 2012, AmeriCares made 77 grants to support recovery in six countries, providing \$3.9 million in direct funding. Our projects assist survivors in Japan, Haiti and Sri Lanka, the sites of devastating earthquakes and tsunamis in the last decade. We continue our recovery efforts in Pakistan and Ethiopia, and in the U.S., our grants are helping more than 62,000 people in seven states recover from last year's spate of deadly storms.



Growing a future

Like most residents in coastal northern Japan, Mr. Takahashi lost his home in the 2011 tsunami and cannot rebuild. And like thousands of other survivors, he is living in a temporary home far from his former neighbors, putting him at risk for depression. To counter isolation and its dangerous health effects, we are funding community gardening projects for survivors and helping Mr. Takahashi grow a garden where his house once stood. This gardening project is just one of our many grants that help monitor and ease mental health woes among survivors.





\$3.9 million
in direct grants



\$14.8 million
total value



2012 RECOVERY PROJECT HIGHLIGHTS

Emergency room restoration: Our \$180,000 grant will repair and re-equip an emergency room in Port-au-Prince that was destroyed by the 2010 Haiti earthquake and support surgeries for low-income patients.

Hospital expansion: In Sri Lanka, we completed an 83,000-square-foot addition to Trincomalee District General Hospital and started a \$1 million expansion of the Mullativu hospital, both in areas affected by the 2004 tsunami.

Support for people with disabilities: In Japan, we are rebuilding a headquarters and a group home that serve the elderly and people with disabilities, replacing buildings destroyed in the 2011 tsunami.

Ongoing supply of medicines: We continue to provide more than 50 partners in Haiti with medicines and supplies. This year, our aid to Haiti totaled \$10.7 million.

Sources for clean water: Working with local partners in Pakistan, AmeriCares built hand pumps and improved the supply of clean water in six villages recovering from the 2010 floods.

Counseling and social support: Our gardening projects prevent deadly social isolation among survivors in tsunami-affected areas. This year, 23 of our 33 grants in Japan support counseling to prevent depression and suicide.

Emergency power for clinics: In the U.S., we funded backup generators that will keep clinics open in the event of disasters in Alabama, North Carolina and Tennessee.

Our medicines, supplies and grants help in many ways:

\$11 million

to restore and increase access to health care

\$1 million

for counseling and support for survivors

\$863,000

to control and prevent cholera

\$844,000

to support people with disabilities

\$458,000

to prepare for future emergencies

\$456,000

to help mothers and children

U.S. Medical Assistance

READY TO

Improve health here at home



The greatest portion of AmeriCares aid goes to help the uninsured poor in the United States.

Last year, our medicines and supplies helped more than 2.1 million people get the health care they needed.

Patients aren't the only ones who benefit from our comprehensive aid in the U.S.: With support from the GE Foundation, we built usaccess.americares.org and freeclinicstoday.org — websites that allow safety net clinics to access resources and share information in ways never before possible, improving patient care.

Breathing easy

The last place 12-year-old Luis wants to go is the emergency room. He has suffered from asthma since age 5, and twice his parents have rushed him to the ER, an expensive option that does nothing to manage his chronic condition.

Then his parents learned about the Charlotte Community Clinic, which is free to patients like Luis who have no health insurance. In fall of 2011, AmeriCares and SDI Diagnostics Inc. of Easton, Massachusetts, donated 10 spirometers to free clinics in North Carolina. Now Luis exhales into the spirometer, which measures his lung capacity; clinic workers use that measurement to manage his medication. The result: No visits to the emergency room.



Enough medicine to treat

2.1 million
people



2 million
medical supplies



\$153 million
total value



2012 HIGHLIGHTS

Wide distribution of whooping cough vaccine: We provided Adacel vaccine to 34 states, including Washington state, where an epidemic was declared. In two years, AmeriCares has delivered more than 160,000 doses of whooping cough vaccine, part of sanofi pasteur's Give Immunity, Fight Transmission program.

Easier online ordering: With the launch of AmeriCares U.S. Access website, clinics can get the medicines and supplies they need faster. Online ordering through usaccess.americares.org has reduced the time between ordering and shipping from one month to one week.

Free flu vaccine: Through our collaboration with Walgreens/Duane Reade Pharmacies, we distributed more than 28,000 vouchers for free flu vaccines to 113 clinics, helping them protect the health of thousands of uninsured people at no cost.

Expanding chronic disease support: As well as launching the pilot of our Chronic Disease Initiative, we facilitated AstraZeneca's donation of \$4.7 million worth of chronic disease medicines to treat thousands of Americans struggling with cardiovascular, respiratory and gastrointestinal disease.

Equipment for diagnostics and monitoring: After an urgent request, we delivered diagnostic spirometers — valued at \$3,000 each — to 10 clinics in North Carolina to help monitor patients suffering from chronic respiratory illnesses. Duke University will include the spirometers in an upcoming study on pulmonary disease in underserved populations.

Our medicines benefited:

2 million
people in the South

62,000
people in the West

37,000
people in the Northeast

32,000
people in the Midwest

For Mothers and Children

READY TO

Care for mothers and children



Perhaps at no other time is the need for immediate, quality medical care more crucial than at birth and during the first years of a child's life.

To help nearly half a million mothers and young children, AmeriCares delivered \$9 million of medicines to hospitals and clinics around the world, in countries including Afghanistan, El Salvador, Ghana, Guatemala, Haiti, the U.S. and more. Our aid helps women, infants and children in this most vulnerable time of their lives.

One donation saves four lives

Living near Kabul, Manizha was naturally concerned when she went to Afshar Hospital for a prenatal checkup — in Afghanistan, one out of every seven mothers dies in childbirth. Using a fetal heart Doppler donated by AmeriCares and CooperSurgical, Inc., doctors at Afshar detected three heartbeats. Further examination revealed that one of Manizha's triplets was in breech position. With this information, doctors performed a successful caesarean section and all three babies — and Manizha — are now safe and healthy.



Enough medicine to treat
430,000
women and children



In
54 countries



\$9 million
total value



2012 HIGHLIGHTS

Along with routine ongoing deliveries of medicines and supplies, AmeriCares specifically targets resources for these priorities:

Diagnostic equipment and training: We delivered fetal heart Dopplers to hospitals in Afghanistan and Bangladesh to strengthen prenatal care.

Repair of birth injuries: At Bugando Medical Center in Tanzania, AmeriCares and Ethicon, Inc., support a comprehensive program to repair obstetric fistula, injuries from prolonged, unattended births. More than 150 women benefited last year.

Medicines for premature infants: In Kosovo, AmeriCares provides surfactant to help premature infants breathe. In 2012, 144 babies benefited.

Vaccination for mothers and children: With a Haitian partner, we raised immunization rates from 3 percent to 70 percent among women and children in one rural community.

Health support for orphans: In Ghana, AmeriCares One Child One World program monitors and supports the health of 1,500 orphans in 30 homes receiving our medicines and nutritional supplements.

Nutrition for preschoolers: With support from the Abbott Fund, we reduced malnutrition among 5,000 preschoolers in Vietnam. Next year, we will enroll 6,500 students. We help fund a similar program in El Salvador benefiting more than 2,000 children.

Educating young girls: In Haiti, we provided close to \$500,000 to groups educating adolescent girls about their reproductive and social rights.

A crucial breath

When Ms. Zogejani went to University Hospital in Prishtina, Kosovo, to deliver her triplets last year, she was concerned that they were nine weeks early. Just after birth, the tiny infants struggled to breathe. Because the babies were premature, their lungs were underdeveloped and, without immediate treatment, the newborns could die. But doctors were able to act quickly. Since 2007, AmeriCares and Abbott have been donating surfactant to University Hospital. The medicine allows the air sacs in newborns' lungs to expand, contract and expand again. The struggling triplets were among the 144 infants our donation treated in 2012. Soon the three were breathing on their own, and after a month in the hospital, their mother took the healthy triplets home.

Primary Care

AmeriCares Family Clinic in
El Salvador provided:

READY TO

Provide quality care every day



AmeriCares runs unique, targeted health programs in three communities where people are in desperate need. At our clinics in Connecticut, El Salvador and India, we deliver care in challenging settings, creating innovative programs and expertise we can share. Our experience will benefit our 3,000 worldwide clinic partners for years to come.

In 2012, AmeriCares clinics provided nearly 100,000 people in need with dependable, ongoing quality health care.

A generation of health

At just 9 years of age, Lina has a health history that could spell disaster in El Salvador — it includes hepatitis, dengue fever and malnutrition. Left untreated, any one of those conditions could have made Lina sick for years, perhaps even her entire life. But in 2003, the year she was born, AmeriCares Family Clinic in El Salvador opened in Lina's hometown of Santiago de Maria. One of nearly 50,000 people who have received care there, Lina has overcome every health challenge and is now a thriving, growing girl who can focus on school and family life.



Medical consultations for

49,735
people



250,000
medical supplies



\$4.3 million
total value*



2012 HIGHLIGHTS

Connecticut: Nearly 3,000 patients rely on three AmeriCares free clinics in Connecticut: the Weisman AmeriCares Free Clinic in Bridgeport, the Boehringer Ingelheim AmeriCares Free Clinic of Danbury and the Bob Macauley AmeriCares Free Clinic of Norwalk. In 2012, the clinics expanded their hours of operation and together delivered more than \$6 million in care.

El Salvador: The AmeriCares Family Clinic in El Salvador provided medical consultations to 49,735 people, including 8,750 first-time patients. Located in a rural area, the clinic is state-of-the-art: All records are stored electronically. This year, the clinic expanded, adding consultation rooms and services in dermatology, internal medicine, ophthalmology and pulmonology. The clinic also ran 32 health promotion and education programs, attended by almost 30,000 people. In 2012, the clinic distributed medicines to 63 other, smaller community health care providers, multiplying our impact in El Salvador.

India: Operating out of AmeriCares Mumbai office, our two mobile clinics provided medical consultations for 36,000 patients in the Andheri and Chembur slums last year. Both vans circulate seven days a week, returning to the same locations every 15 days.

India

Our mobile clinics in Mumbai helped:

17,000
people with pain or fever

13,000
people with infections

11,000
people with respiratory ailments

6,600
people with heart disease by providing
a year's worth of medicine

*not including value of medical services

Chronic Disease

READY TO

Treat an epidemic of long-term disease



Where resources are scarce, heart disease, cancer and diabetes are rapidly becoming the leading causes of disability and death. We're putting our experience to work around the world, delivering staff training and expertise along with medicine. With our help, millions of people have access to care over the long term, adding healthy years to their lives.

Poor diet, expensive medicine

Juana Maria Lara, a Honduran mother of five who sells plastic containers and cheese at a market, has been living with diabetes for eight years. Each month, she visits Hospital El Progreso's diabetes clinic for a checkup and medicine. "Thank God this clinic is here," she says of the AmeriCares-supported clinic that gives her free diabetes medicine. "I don't know what else I would do." Diabetes is rising sharply in Honduras, where a diet of refined flour, beans and oil is the norm and where diabetes medications are too expensive for most. With medicine from AmeriCares, Juana Maria and other patients like her control their condition and avoid life-threatening complications.



A month of medicine for

4.6 million

people with chronic diseases



In

73 countries



\$65 million

total value



2012 ACHIEVEMENTS

Medicine, education and training: In the U.S., we launched our nationwide Chronic Disease Initiative to provide clinics with donated medicines, staff training, access to our online ordering system and patient education materials in English and Spanish. Ten clinics enrolled in the first year; we expect enrollment to more than double in year two.

Chronic care in a disaster zone: To replace a damaged facility and ensure that extremely poor diabetes and heart disease patients have ongoing care, AmeriCares funded a chronic disease clinic in Haiti. Our support included transportation for patients and community awareness campaigns that reached 5,000 people.

A foundation for cardiovascular care: For the fifth year, Merck and AmeriCares Central Asia Cardiovascular Initiative in Uzbekistan provided cardiovascular medicines to patients and gave local doctors experience in best practices for using cholesterol-lowering medicines. Patients and their families also learned how to improve their lifestyle to reduce their risk of heart disease.

Comprehensive breast cancer care: In its fourth year, AmeriCares and AstraZeneca supported the Breast Cancer Prevention and Treatment Program at Sihanouk Hospital Center of Hope in Phnom Penh, Cambodia. Last year, the program counseled 2,300 women on early detection, screened 257 women for cancer and provided medical and surgical treatment for 127 women with the disease. Our program also trained 98 health workers in breast cancer radiology and 505 outreach volunteers and breast cancer survivors to serve as peer educators.

Chronic disease medicine

A month of treatment for:

3.5 million
people in Latin America

826,000
people in Asia and Eurasia

315,000
people in Africa and the Middle East

34,000
people in the U.S.

Preparedness



Enough supplies to help

100,000

disaster survivors

READY TO

Prepare for the future



Because preparedness is so critical to an effective response, AmeriCares is planning — and acting — ahead of hurricanes, floods and storms. We're pre-positioning medicines, shelter supplies and household kits that protect health when disaster strikes.

Last year, we pre-positioned enough aid for 100,000 people in 13 countries and supported disaster training in five countries. Our training teaches first responders how to react in many kinds of emergencies.

“This is increasingly the future of disaster management,” Pulitzer Prize-winning author Tina Rosenberg wrote about AmeriCares efforts in the April 7, 2012, *New York Times*. “Pre-positioning to get what’s needed to where it’s needed earlier.”

Ahead of an epidemic

When a Haitian farmer began to experience symptoms of cholera — a potentially deadly diarrheal disease — he didn't have to look far for help. In his town, information about the threat of cholera was everywhere: AmeriCares had trained community educators who hung posters and raised awareness. Within hours, the 40-year-old was being treated at a clinic stocked with medicines from AmeriCares. “I will always remember what AmeriCares did to help us—before anyone even knew that cholera was coming,” said Lorelle G. Moise, R.N., director of the Real Hope for Haiti Clinic.



Medical Outreach Program

Enough medicine to treat
1.3 million
people

READY TO

Supply health care volunteers



Each year, thousands of health care workers from all over the U.S. volunteer their time and talents on charitable medical trips. In 2012, AmeriCares provided volunteers traveling to 83 countries with enough medicine to treat 1.3 million people.

A total of 973 skilled medical volunteers, including surgeons and nurses, traveled on 1,054 trips last year to offer everything from primary care to sophisticated surgeries. In the U.S., volunteer orthopedic surgeons performed 80 joint replacements.

Doctors can order medicines and supplies online from AmeriCares Medical Outreach Program website. In all, AmeriCares donated more than \$40 million in medicines and supplies to volunteer doctors.

Able to save Syrian lives

As fighting in Syria continued last spring, Dr. Ammar Ghanem, an intensive care specialist in Fort Wayne, Indiana, wanted to do more than listen to the reports of injuries in his home country. He knew his skills could save lives. Through AmeriCares Medical Outreach Program, Dr. Ghanem ordered medical supplies to suture wounds and treat infections, including gauze that stops bleeding. Supplies in hand, Dr. Ghanem traveled to Turkey and made his way to the border. There, for three weeks, he tended to injured refugees fleeing Syria, many with gunshot wounds and traumatic brain injuries.

Financial Information

AmeriCares ended Fiscal Year 2012 with a strong balance sheet that leaves us well positioned to continue the ongoing medical aid deliveries and emergency responses that have been our hallmark for 30 years.

During FY12, we received \$502 million in donated products, including critically needed medicines for patients with cardiovascular disease, diabetes, HIV/AIDS, hemophilia and other serious medical conditions. These donations helped us provide \$515 million in aid to more than 3,000 hospitals, clinics and community health programs in 94 countries.

In a year marked by regional emergencies, such as the U.S. tornadoes and Horn of Africa drought, our financial donors have been generous. We continue to help communities recovering from the 2011 Japan earthquake and 2010 Haiti earthquake, delivering aid as well as rebuilding and strengthening local health care systems.

While our financial standing remains strong, we never take it for granted. We continue to implement tight financial controls and pride ourselves on efficiency. We know that it is only by carefully managing the resources entrusted to us by our donors that we will realize our vision to help many more people live longer, healthier lives.

Sincerely,



Katherine A. Sears
Senior Vice President, Finance and Technology
AmeriCares Foundation



Financial Information

AmeriCares Foundation, Inc. and Affiliate Consolidated Statement of Activities for the fiscal year ended June 30, 2012.

2012

Support and revenue

Public support

Cash contributions	\$ 23,217,066
Securities contributions	823,480
Donated medical and disaster supplies	502,327,710
Contributed services, facilities and other	5,285,408

Total public support	531,653,664
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Revenue

Interest and dividend income	1,061,594
Net realized loss on investments	(76,681)
Net unrealized loss in fair value of investments	(454,590)
Other revenue	944,815
Change in value of split-interest agreements	(1,855,423)

Total revenue	(380,285)
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Total support and revenue	531,273,379
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Expenses

Program services —grants, awards and program related expenses	515,255,306
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Supporting services

Management and general	3,878,292
Fundraising	8,543,731

Total supporting services	12,422,023
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Total expenses	527,677,329
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Changes in net assets	3,596,050
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Net assets, beginning of year	150,759,668
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Net assets, end of year	\$ 154,355,718
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For an audited financial statement report, visit americares.org

Leadership

Board of Directors

Alma Jane (Leila) Macauley

Co-founder and Vice Chairman,
AmeriCares Foundation

C. Dean Maglaris

Chairman of the Board,
AmeriCares Foundation
C.E.O. of Cytogel Pharma, LLC

Curtis R. Welling

President and Chief Executive Officer,
AmeriCares Foundation

Elizabeth Peale Allen

Chairman of the Board, Guideposts

Carol B. Bauer

Former Chairman, Norwalk Hospital
Board of Trustees

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Executive Vice President and Chief Content &
Programming Officer, AMC Theatres

C. Robert Henrikson

Former Chairman, President and CEO,
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John L. Kelly

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Holdings, Inc.

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Former Managing Director, Deloitte

Robert G. Leary

Former President and Chief Operating
Officer, ING Insurance U.S.

Joseph W. Merrill

Managing Member, Nor'East Capital, LLC

Joseph J. Rucci Jr., Esq.

Partner, Rucci Law Group, LLC

Beverly Schuch

Former Anchor and Correspondent for CNN

Fred Weisman

President (Ret.), Aviation Management
Services

Stephen Winter, M.D.

Chief of Pulmonary and Critical Care,
Norwalk Hospital; Clinical Professor of
Medicine, Yale University

Directors Emeritus

Charles R. Chandler

Vice Chairman (Ret.), Greif, Inc.

Rev. Dr. Paul L. Kindschi

First Presbyterian Church of Tequesta, FL

Stuart H.Q. Quan, M.D.

Memorial Sloan-Kettering Cancer Center (Ret.)

Advisory Committee

Dr. Zbigniew Brzezinski

Honorary Chairman

Barbara Bush

Ambassador-at-Large

Gordon J. Humphrey

United States Senate (1979-1990)

James Earl Jones

Horatio Productions

Virginia A. Kamsky

CEO & Founder, Kamsky Associates, Inc.

Peter S. Lynch

Vice Chairman, Fidelity Management
& Research Corp.

J. Richard Munro

Chairman and CEO (Ret.), Time Warner, Inc.

Howard J. Rubenstein

President, Rubenstein Associates

Teresa I. Tarnowski

AmeriCares Foundation Project Director
(1982-1996)

Elie Wiesel

1986 Nobel Peace Prize

Leadership Council

Joseph W. Merrill

Chairman
Managing Member, Nor'East Capital LLC

Robert M. Baylis

Chairman, Gildan Activewear Inc.

Cynthia Z. Brighton

President & Treasurer, Hay Island Holding Co.
Vice Chairman & Director, Swisher International

John F. Brock

CEO, Coca-Cola Enterprises, Inc.

Mary Brock

Owner, WNBA Atlanta Dream

William B. Buchanan, Jr.

CEO, Lazard Capital Markets

Elizabeth R. Chandler

Partner, ALKeMi LLC

Jay Chandler

Formerly Bank of America
Merrill Lynch

James A. Conroy

Partner, Olympus Partners

Roberta Conroy

Trustee, Greens Farms Academy

Patrick J. Durkin

Managing Director, Barclays Capital



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Former SVP of Strategy, AutoNation

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Partner, ROC Global Securities LLC

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President and CEO, Nestlé Waters North America Inc.

Mary K. Jeffery

Honorary Board Member, Kids in Crisis

William K. Judice

Formerly Duquesne Capital

William Laverack

Chairman and CEO, Laverack Capital Partners

Tracy L. Merrill

President, Half Moon Foundation

Michael R. Parker

President, Parker Global Strategies, LLC

Cary Potter

Director, KeyBanc Capital Markets

Paul Reilly

Head of Central Region, Bank of America Merrill Lynch

Global Medical Advisors

Frank Bia, M.D.

AmeriCares Medical Director

John Booss, M.D.

Yale University School of Medicine

Jason Bradt, M.D.

Baxter Healthcare Corporation

Robert Bristow, M.D.

Columbia University College of Physicians and Surgeons

Kurt A. Brown, M.D.

AstraZeneca LP

Arnold W. Cohen, M.D.

Albert Einstein Medical Center /Jefferson Medical College

Edward V. Craig, M.D.

Hospital for Special Surgery, Weill-Cornell Medical Center

Thomas P. Duffy, M.D.

Yale University School of Medicine

David Durack, M.D.

Becton, Dickinson and Co. (BD)

Philip Fischer, M.D.

Mayo Clinic College of Medicine

Randall Flick, M.D.

Mayo Clinic College of Medicine

Lisa Hilmi, R.N., M.P.H.

University of Pennsylvania/Franklin Square Hospital Center, Baltimore, MD

Silvio Inzucchi, M.D.

Yale University School of Medicine

Haren Joshi, M.D.

Director Shamalaji Hospital and Emergency Services, Ahmedabad, India

Paul Kirwin, M.D.

Yale University School of Medicine

Suzanne Lagarde, M.D.

Yale University School of Medicine

Craig Landau, M.D.

Purdue Pharma

Amy Liebeskind, M.D.

Attending Radiologist, Maimonides Medical Center

George Little, M.D.

Dartmouth-Hitchcock Medical Center

Robert McGlynn, M.D.

Ophthalmology, Fletcher Allen Health Care, Burlington, VT

Maria D. Mileno, M.D.

Brown University School of Medicine

Hillary Nierenberg, A.R.N.P., M.P.H.

New York-Presbyterian Hospital/Columbia University Medical Center

Purvish Parikh, M.D.

Former AmeriCares India VP and Managing Director

Dinesh Patel, M.D.

Massachusetts General Hospital/Harvard University Medical School

Sumant Ramachandra, M.D.

Hospira, Inc.

Asgar Rastegar, M.D.

Yale University School of Medicine

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